## The Nasdaq Stock Market, Inc. Condensed Consolidated Statements of Income (in millions, except per share amounts)

|   | Three Months Ended |               |               |               | Year Ended |               |          |               |              |               |
|---|--------------------|---------------|---------------|---------------|------------|---------------|----------|---------------|--------------|---------------|
|   |                    |               | September 30, |               |            |               |          |               | December 31, |               |
|   |                    | 2004          | =             | 2004          |            | 2003          |          | 004           |              | 2003          |
| Revenues  |                    |               | (un           | audited)      | -          |               | (una     | udited)       |              |               |
| Market Services   | \$                 | 116.2         | \$            | 73.3          | \$         | 86.3          | <b>S</b> | 334.5         | \$           | 383.7         |
| Issuer Services   | 7                  | 51.9          | 7             | 50.7          | 7          | 51.6          | , T      | 205.8         | 7            | 204.2         |
| Other   |                    | -             |               | -             |            | 0.1           |          | 0.1           |              | 1.9           |
| Total revenues  |                    | 168.1         |               | 124.0         |            | 138.0         |          | 540.4         |              | 589.8         |
| Cost of revenues  |                    | (46.7)        |               | (9.2)         |            | -             |          | (55.8)        |              | _             |
| Gross margin  |                    | 121.4         |               | 114.8         | -          | 138.0         |          | 484.6         |              | 589.8         |
| Expenses  |                    |               |               |               |            |               |          |               |              |               |
| Compensation and benefits   |                    | 35.7          |               | 38.1          |            | 30.0          |          | 148.2         |              | 159.1         |
| Marketing and advertising   |                    | 3.8           |               | 2.8           |            | 5.7           |          | 12.8          |              | 19.5          |
| Depreciation and amortization   |                    | 21.3          |               | 18.9          |            | 20.9          |          | 76.3          |              | 90.0          |
| Professional and contract services  |                    | 7.1           |               | 6.7           |            | 8.9           |          | 23.7          |              | 37.5          |
| Computer operations and data communications                                     |                    | 17.7          |               | 22.6          |            | 32.2          |          | 98.9          |              | 125.6         |
| Provision for bad debts   |                    | (0.2)         |               | 0.8           |            | (0.2)         |          | 1.1           |              | 1.4           |
| Occupancy   |                    | 7.4           |               | 7.1           |            | 8.1           |          | 28.7          |              | 31.2          |
| General and administrative  |                    | 17.3          |               | 15.6          |            | 3.6           |          | 41.1          |              | 28.4          |
| Total direct expenses   |                    | 110.1         |               | 112.6         |            | 109.2         |          | 430.8         |              | 492.7         |
| Elimination of non-core product lines,  |                    |               |               |               |            | 20.4          |          |               |              | 07.0          |
| initiatives and severance   |                    | -             |               | -             |            | 28.4          |          | -             |              | 97.9          |
| Nasdaq Japan impairment loss  |                    | - 11 2        |               | -             |            | - 12.1        |          | -<br>4E 6     |              | (5.0)         |
| Support costs from related parties, net   |                    | 11.3<br>121.4 |               | 11.1<br>123.7 |            | 13.1<br>150.7 |          | 45.6<br>476.4 |              | 61.5          |
| Total expenses Operating (loss) income  |                    | 121.4         |               | (8.9)         |            | (12.7)        |          | 8.2           | -            | (57.3)        |
| Interest income   |                    | 1.2           |               | 1.5           |            | 1.7           |          | 5.9           |              | 9.5           |
| Interest income  Interest expense   |                    | (2.9)         |               | (2.9)         |            | (2.9)         |          | (11.5)        |              | (18.5)        |
| Operating (loss) income from continuing   | -                  | (2.5)         |               | (2.5)         | -          | (2.5)         | -        | (11.5)        |              | (10.5)        |
| operations before income taxes  |                    | (1.7)         |               | (10.3)        |            | (13.9)        |          | 2.6           |              | (66.3)        |
| (Provision) benefit for income taxes  |                    | (0.5)         |               | 4.8           |            | 3.1           |          | (0.8)         |              | 21.2          |
| Net (loss) income from continuing operations                                    | \$                 | (2.2)         | \$            | (5.5)         | \$         | (10.8)        | \$       | 1.8           | \$           | (45.1)        |
| Net income (loss) from discontinued operations, net of tax                      |                    | 9.6           |               | -             |            | (10.2)        |          | 9.6           |              | (60.3)        |
| Net income (loss)   | \$                 | 7.4           | \$            | (5.5)         | \$         | (21.0)        | \$       | 11.4          | \$           | (105.4)       |
| Net income (loss) applicable to common stockholders:                            | 1                  |               |               |               |            |               |          |               |              |               |
| Net income (loss)   | \$                 | 7.4           | \$            | (5.5)         | \$         | (21.0)        | \$       | 11.4          | \$           | (105.4)       |
| Preferred stock:  |                    |               |               | , ,           | ·          | ` ,           |          |               | ·            | ,             |
| Loss on exchange of securities  |                    | (3.9)         |               | -             |            | -             |          | (3.9)         |              | -             |
| Dividends declared  |                    | (1.0)         |               | (1.0)         |            | (2.5)         |          | (8.4)         |              | (8.3)         |
| Accretion of preferred stock  |                    | (0.9)         |               | -             |            | _             |          | (0.9)         |              | _             |
| Net income (loss) applicable to common stockholders                             | \$                 | 1.6           | \$            | (6.5)         | \$         | (23.5)        | \$       | (1.8)         | \$           | (113.7)       |
| Basic and diluted net (loss) earnings per share:                                |                    |               |               |               |            |               |          |               |              |               |
| Continuing operations   | \$                 | (0.10)        | \$            | (0.08)        | \$         | (0.17)        | \$       | (0.14)        | \$           | (0.68)        |
| Discontinued operations   |                    | 0.12          |               | -             |            | (0.13)        |          | 0.12          |              | (0.77)        |
| Total basic and diluted net earnings (loss) per share                           | \$                 | 0.02          | \$            | (0.08)        | \$         | (0.30)        | \$       | (0.02)        | \$           | (1.45)        |
|   |                    |               |               |               |            |               |          |               |              |               |
| Other Drivers   |                    | 1 00          |               | 1 50          |            | 1 76          |          | 1.01          |              | 1.00          |
| Average daily share volume (in billions) Percentage of trades printed at Nasdag |                    | 1.89<br>42.7% |               | 1.56<br>33.3% |            | 1.76<br>42.2% |          | 1.81<br>36.2% |              | 1.69<br>54.7% |
| Percentage of share volume reported to Nasdag's systems                         |                    | 57.1%         |               | 48.4%         |            | 56.7%         |          | 51.3%         |              | 67.0%         |
|   |                    |               |               | 10.77         |            |               |          |               |              |               |
| Initial Public Offerings  |                    | 43            |               | 41            |            | 35            |          | 148           |              | 54            |
| Number of Companies Listed  |                    | 3,271         |               | 3,287         |            | 3,333         |          | 3,271         |              | 3,333         |

## The Nasdaq Stock Market, Inc. Condensed Consolidated Balance Sheets (in millions)

| (in millions)  | December 24 |   |    |   |  |  |  |
|--|-------------|---|----|---|--|--|--|
|  | Decembe     |   |    |   |  |  |  |
|  |             | 2004  |    | 2003  |  |  |  |
| Assets   | (un         | audited)  |    |   |  |  |  |
| Current assets:  | _           | F0.2  | _  | 1 10 0  |  |  |  |
| Cash and cash equivalents  | \$          | 58.2  | \$ | 148.9   |  |  |  |
| Investments:   |             | 1740  |    | 105.7   |  |  |  |
| Available-for-sale, at fair value  |             | 174.9   |    | 185.7   |  |  |  |
| Held-to-maturity, at amortized cost  |             | 28.6  |    | 23.8  |  |  |  |
| Receivables, net   |             | 104.3   |    | 111.4   |  |  |  |
| Receivables from related parties   |             | 3.2   |    | 7.7   |  |  |  |
| Deferred tax asset   |             | 24.2  |    | 40.5  |  |  |  |
| Other current assets   |             | 12.8  |    | 11.6  |  |  |  |
| Total current assets   |             | 406.2   |    | 529.6   |  |  |  |
| Investments:   |             |   |    |   |  |  |  |
| Held-to-maturity, at amortized cost  |             | 2.0   |    | 4.5   |  |  |  |
| Property and equipment:  |             |   |    |   |  |  |  |
| Land, buildings and improvements   |             | 97.3  |    | 96.6  |  |  |  |
| Data processing equipment and software   |             | 205.3   |    | 346.9   |  |  |  |
| Furniture, equipment and leasehold improvements  |             | 140.0   |    | 168.5   |  |  |  |
|  |             | 442.6   |    | 612.0   |  |  |  |
| Less accumulated depreciation and amortization   |             | (268.8)   |    | (369.0)   |  |  |  |
| Total property and equipment, net  |             | 173.8   |    | 243.0   |  |  |  |
| Non-current deferred tax asset   |             | 48.8  |    | 72.1  |  |  |  |
| Goodwill   |             | 141.4   |    | -   |  |  |  |
| Intangible assets, net   |             | 40.8  |    | 0.9   |  |  |  |
| Other assets   |             | 1.8   |    | 1.2   |  |  |  |
| Total assets   | \$          | 814.8   | \$ | 851.3   |  |  |  |
| Liabilities  Current liabilities:  Accounts payable and accrued expenses  Accrued personnel costs  Deferred revenue  Other accrued liabilities  Current obligation under capital lease  Payables to related parties  Total current liabilities  Senior notes  Subordinated notes  Accrued pension costs  Non-current deferred tax liability  Non-current deferred revenue  Other liabilities | \$          | 40.2<br>49.4<br>59.5<br>42.5<br>-<br>16.7<br>208.3<br>25.0<br>240.0<br>25.7<br>29.5<br>89.8<br>39.9 | \$ | 30.0<br>48.8<br>59.7<br>76.0<br>1.6<br>21.6<br>237.7<br>25.0<br>240.0<br>26.8<br>40.9<br>84.7<br>35.5 |  |  |  |
| Total liabilities  |             | 658.2   |    | 690.6   |  |  |  |
| Total Habiliaco  |             | 030.2   |    | 050.0   |  |  |  |
| Stockholders' equity   |             |   |    |   |  |  |  |
| Common stock  Brafagned stock Series C in 2004 Series A in 2003 and Series B in 2004 and 2003  |             | 1.3   |    | 1.3   |  |  |  |
| Preferred stock, Series C in 2004, Series A in 2003 and Series B in 2004 and 2003  |             | 130.1   |    | 133.8   |  |  |  |
| Additional paid-in capital   |             | 356.0   |    | 358.9   |  |  |  |
| Common stock in treasury, at cost  |             | (662.0)   |    | (667.7)   |  |  |  |
| Accumulated other comprehensive (loss) income  |             | (1.1)   |    | 0.1   |  |  |  |
| Deferred stock compensation  |             | (1.0)   |    | (1.1)   |  |  |  |
| Common stock issuable  |             | 2.6   |    | 2.9   |  |  |  |
| Retained earnings  |             | 330.7   |    | 332.5   |  |  |  |
| Total stockholders' equity   |             | 156.6   |    | 160.7   |  |  |  |
| Total liabilities and stockholders' equity   | \$          | 814.8   | \$ | 851.3   |  |  |  |
|  |             |   |    |   |  |  |  |

## The Nasdaq Stock Market, Inc. Reconciliation of GAAP Earnings (in millions, except per share amounts)

|   | Three Months Ended |                |               | Year Ended  |             |                |
|---|--------------------|----------------|---------------|-------------|-------------|----------------|
|   | December 31,       |                | September 30, |             | December 31 |                |
|   |                    | 2004           |               | 2004        |             | 2004           |
| GAAP Total Expenses: Adjustments:   | \$                 | 121.4          | \$            | 123.7       | \$          | 476.4          |
| Reductions in force   |                    | 1.8            |               | 4.8         |             | 9.4            |
| Real estate consolidation   |                    | 16.8           |               | 12.0        |             | 29.0           |
| Technology migration  |                    | 6.9<br>25.5    |               | 5.6<br>22.4 |             | 24.2<br>62.6   |
| Total Adjustments Non-GAAP Total Expenses   | \$                 | 95.9           | \$            | 101.3       | \$          | 413.8          |
| Holl GAAL Total Expenses  | <u> </u>           | 75.5           | <u> </u>      | 101.5       | <u> </u>    | +13.0          |
| GAAP Net Income (Loss): Adjustments:  | \$                 | 7.4            | \$            | (5.5)       | \$          | 11.4           |
| Reductions in force   |                    | 1.2            |               | 2.9         |             | 5.7            |
| Real estate consolidation   |                    | 10.2           |               | 7.3         |             | 17.5           |
| Technology migration Net income from discontinued operations                        |                    | 4.2<br>(9.6)   |               | 3.4<br>-    |             | 14.8<br>(9.6)  |
| Total Adjustments   |                    | 6.0            |               | 13.6        |             | 28.4           |
| Non-GAAP Net Income   | \$                 | 13.4           | \$            | 8.1         | \$          | 39.8           |
| GAAP Net Income (Loss) Applicable to Common Stockholders:                           | \$                 | 1.6            | \$            | (6.5)       | \$          | (1.8)          |
| Adjustments:  |                    |                |               |             |             | _              |
| Reductions in force   |                    | 1.2            |               | 2.9         |             | 5.7            |
| Real estate consolidation Technology migration                                      |                    | 10.2<br>4.2    |               | 7.3<br>3.4  |             | 17.5<br>14.8   |
| Net income from discontinued operations   |                    | (9.6)          |               | -<br>-      |             | (9.6)          |
| Loss on exchange of securities  |                    | 3.9            |               | _           |             | 3.9            |
| Total Adjustments   |                    | 9.9            |               | 13.6        |             | 32.3           |
| Non-GAAP Net Income Applicable to Common Stockholders                               | \$                 | 11.5           | \$            | 7.1         | \$          | 30.5           |
| GAAP Basic and Diluted Earnings (Loss) per Common Share from Continuing Operations: |                    |                |               |             |             |                |
| Basic and Diluted Earnings Per Share<br>Adjustments:                                | \$                 | 0.02           | \$            | (80.0)      | \$          | (0.02)         |
| Reductions in force   |                    | 0.02           |               | 0.04        |             | 0.07           |
| Real estate consolidation   |                    | 0.13           |               | 0.09        |             | 0.22           |
| Technology Migration  |                    | 0.05           |               | 0.04        |             | 0.19           |
| Net income from discontinued operations Loss on exchange of securities              |                    | (0.12)<br>0.05 |               | -           |             | (0.12)<br>0.05 |
| Total Adjustments   |                    | 0.03           |               | 0.17        |             | 0.03           |
| Non-GAAP Basic and Diluted Earnings per Common                                      | \$                 | 0.15           | \$            | 0.09        | \$          | 0.39           |
| Share from Continuing Operations  |                    |                |               |             |             |                |
| Shares used to compute Non-GAAP:  |                    |                |               |             |             |                |
| Basic Earnings per Share  |                    | 78.7           |               | 78.6        |             | 78.6           |
| Diluted Earnings per Share  |                    | 79.3           |               | 78.6        |             | 78.6           |